

# Operational and risk management

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# Key themes of our operations and business delivery

## People

People deliver through integrated cross functional teams

Enabled, accountable and highly competent workforce

## Process

Consistent end to end Lifecycle Management, supported by mature governance

Agile and integrated ways of working

## Controls

Proportionate controls delivering predictable outcomes

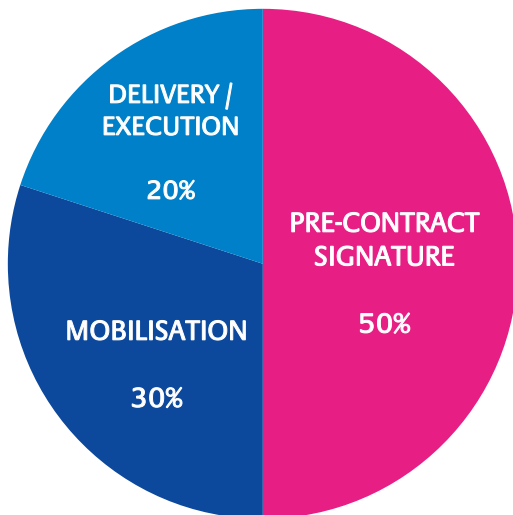
Enabling systems and technology

**Predictable  
delivery,  
predictable  
business**

# End to end risk management framework



## Contract Risk Phasing



### Pre-contract signature

- › Improved focus on contractual set up and 'what Babcock needs'
- › Linked to Global Management Framework
- › Renewed bid governance
- › **WHY?** To ensure we sign contracts we can deliver that best benefit all stakeholders

### Mobilisation

- › Early in the business lifecycle
- › Resourcing contractual requirements
- › Cross organisation communication
- › **WHY?** To ensure a smooth transition to delivery, with a lower risk profile

### Delivery

- › Increased oversight
- › Effective course correct
- › Restructured relationships
- › Rationalised supply chain
- › Strategic supplier relationships
- › **WHY?** To delight all stakeholders and maximise margin return

# The change story

## HMS Victorious Deep Maintenance Period

- › Baselined technical requirements
- › Strong change control
- › Improved planning approach
- › Greater work enablement
- › Developed infrastructure and facilities
- › Commercially enabled
- › Joint working as standard

