

Babcock Mission Critical Services Onshore Limited

Annual report and financial statements

for the year ended 31 March 2025

Company registration number:

03776034

COMPANY INFORMATION

Current Directors

T Morton
P Edwards
M Abbott

Company Secretary

Babcock Corporate Secretaries Limited

Registered Number

03776034

Registered Office

33 Wigmore Street
London
W1U 1QX

Independent Auditor

Forvis Mazars LLP
One St Peter's Square
Manchester
M2 3DE

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Babcock Mission Critical Services Onshore Limited

Strategic report for the year ended 31 March 2025

The Directors present their Strategic report on the Company for the year ended 31 March 2025.

Principal activities

The Company's principal activity is the provision and operation of twin-engine helicopters. These operate on long-term sole-use contracts primarily providing emergency medical support and police support services. The majority of revenue is generated from fixed fees received for the availability of aircraft with additional variable revenue generated based on the flying activity of the aircraft.

Business review

	2025	2024
	£'000	£'000
Revenue	28,700	33,347
Profit for the financial year	1,557	2,156
Net assets	40,236	38,823

Over the course of the current and prior year, the Company's core business activities continued to perform in line with expectations. The Company continues to support a number of air ambulance charities and Police Scotland with the operation and maintenance of aircraft for its customers.

Total revenue for the current year decreased by 14% (£4,647k) compared to the prior year due to a £4,932k reduction in revenue from helicopter services offset by a £285k increase in revenue from training services. The decrease in helicopter revenue primarily relates to customer contracts with Wales Air Ambulance and Thames Valley Air Ambulance concluding in the year.

The financial position of the Company has strengthened during the year ended 31 March 2025 with net assets increasing by £1,413k or 4% on the 2024 closing position. This is largely due to an increase in investment of right-of-use assets. The Company is in a net current asset position at 31 March 2025 of £14,283k (2024: £3,584k).

The Company is both profitable and has a strong net asset position continuing to deliver services across the Aviation sector. The Directors consider the financial position of the Company to be satisfactory.

*In the year ended 31 March 2025, the Company restated the prior year financial information. Details of the restatement are contained in note 21.

Principal risks and uncertainties

The Company's ultimate controlling parent is Babcock International Group PLC. Risks are managed at a group level in accordance with the risk management framework of Babcock International Group PLC. The principal risks and uncertainties of Babcock International Group PLC are discussed in its Annual Report for the year ended 31 March 2025 which does not form part of this report.

The management of the business and the execution of the Company's strategy are subject to various risks and uncertainties. These are managed through the operational review process, supplemented at group level by independent challenge and review by the Audit Committee and the Risk and Controls Committee.

The key risks and uncertainties affecting the Company are considered to be related to changes in government policy, budget allocations and the changing political and regulatory environment. The Directors manage these risks and uncertainties through regular reviews and mitigation planning together with meeting on a regular basis with government funding bodies and by repositioning the business as required to meet their requirements and those of employers.

Risk is considered regularly at Group Board level. As part of its business planning and annual strategy review process, the Group Board conducts a robust assessment of principal and emerging risks. Further discussion of these risks and uncertainties, in the context of the Group as a whole, is provided on pages 104 to 123 of the annual report of Babcock International Group PLC, which does not form part of this report.

Babcock Mission Critical Services Onshore Limited

Strategic report for the year ended 31 March 2025 (continued)

Key performance indicators

The financial and non-financial key performance indicators (KPIs) of Babcock International Group PLC, in the context of the Group as a whole, are provided on pages 26 to 27 of the annual report of Babcock International Group PLC, which does not form part of this report.

The growth and performance of Aviation, a sector of Babcock International Group PLC, which includes the Company, is discussed on page 58 to 61 of the annual report of Babcock International Group PLC, which does not form part of this report

We have identified the following financial and non-financial key performance indicators (KPIs) for the Company that reflect the internal benchmarks we use to measure the success of our business and strategy:

	2025	2024	
Revenue Growth	(13.9)%	(3.8)%	Decrease in turnover when compared to that in the previous year. Decrease is due to contracts held with Wales Air Ambulance and Thames Valley Air Ambulance concluding.
Operating Return on Revenue (ORR)	3.3%	7.1%	Operating profit expressed as a percentage of revenue. Decreased year on year due to the increased management charge.
Order Book	£149.4m	£83.5m	The £65.9m increase in order book value is due to a £42.0m new signed contract with Midlands Air Ambulance, a £49.9m new signed contract with Scotland Charity Air Ambulance and a £26.0m decrease in overall revenue.

S172(1) Statement and Stakeholder engagement

This statement contains an overview of how the Directors have performed their duty to promote the success of the Company as set out in Section 172(1) of the Companies Act 2006. That section requires a Director of the Company to have acted in a way that they consider, in good faith, would most likely promote the success of the Company for the benefit of the shareholders. In doing this, the Director must have regard, amongst other matters, to:

- the likely consequences of any decision in the long term,
- the interests of the Company's employees,
- the need to foster the Company's business relationships with suppliers, customers and others,
- the impact of the Company's operations on the community and the environment,
- the desirability of the Company maintaining a reputation for high standards of business conduct, and
- the need to act fairly between members of the Company.

Stakeholder engagement is managed in accordance with Group policies and procedures which are discussed on pages 62 to 63 and 136 to 138 of the annual report of Babcock International Group PLC, which does not form part of this report.

The Directors confirm that they, both individually and collectively, have acted in a way that they consider, in good faith, to be most likely to promote the long-term success of the Company for the benefit of the shareholders as a whole, while having regard for all stakeholders. By considering key stakeholder groups and aligning our activities with our strategic plan, as well as the Company's culture and values, we aim to act fairly, transparently and in the best interests of the Company over the long term. Stakeholder engagement in relation to key stakeholder groups includes the following:

Strategic report for the year ended 31 March 2025 (continued)

S172(1) statement and stakeholder engagement *(continued)*

Customers

Why they matter to us:

The future success of the Company is driven by the long-term relationships with our customers. The Directors are committed to conducting business honestly, transparently and with integrity. Understanding the needs and challenges of our customers allows us to help them to succeed. We work in partnership with public and private customers across the globe, enabling them to deliver critical programmes and services, adding value to their operations.

We seek to solve their challenges through excellent operational performance and the introduction of innovative solutions and technology to support their longer-term needs.

What matters to them:

- Health and Safety
- Operational excellence
- Affordability, Availability, Capability
- Integrated solutions
- Innovation
- Collaboration
- Deep understanding of their needs, both now and in the future
- Sustainability performance and agenda

How the Company engages:

- Regular ongoing relationship engagement at all levels
- Contract negotiation and execution
- Strategic Partnership programme
- Collaboration on joint initiatives
- Attendance at key industry events
- Provision of information on sustainability goals

Suppliers

Why they matter to us:

Our sustainable growth requires an efficient and highly effective supply chain. This means we need to foster trusted and collaborative relationships with suppliers who share our appetite to drive operational improvement through innovation and best practice. These partnerships allow us to ensure continuity of supply, minimise risk and bring integrated solutions to our customers.

What matters to them:

- Collaboration
- Fair treatment and respect
- Transparent communication
- Access to opportunities
- Prompt payment and predictable supplier cash flows

How the Company engages:

- Regular open and honest two-way communications
- Supplier Code of Conduct and Supplier's Guide
- Supplier conferences and workshops
- Supplier due diligence
- Implemented ESG ratings for our suppliers

Strategic report for the year ended 31 March 2025 (continued)

S172(1) statement and stakeholder engagement (continued)

Colleagues

Why they matter to us:

Colleague engagement is a primary focus for the Directors of the Company. Our people deserve an environment in which they can thrive – one that requires an unwavering commitment to their health, safety and wellbeing, and a culture where talent is recognised, supported and developed through meaningful action so that everyone can reach their full potential, united by our common Purpose.

What matters to them:

- Fair pay and reward
- Opportunities for career development
- Health, safety and wellbeing
- An empowering, inclusive culture with strong leadership
- Collaboration

How the Company engages:

- Employee forums and meetings
- Internal communication channels, including intranet and weekly senior management vlogs
- Access to the CEO via a dedicated email
- Weekly global news round-up videos
- Cascade briefings
- A dedicated onboarding app
- Apprentice and Graduate programmes
- Regular training programmes
- Senior management and board visits
- 'Safety Starts with Me' and Safety Stars programmes
- New colleague recognition Ignite Award scheme
- Free confidential employee support helpline

Communities

Why they matter to us:

We seek to work in partnerships with the communities we serve so that we can thrive together. As good corporate citizens, we want to make a genuine difference by supporting our local communities both economically and socially; community engagement and social value creation is a key to our ESG strategy. We aim to work with local suppliers, community groups and charities, through volunteering and STEM outreach.

What matters to them:

- Employment opportunities and economic contribution
- Health, safety and wellbeing
- Engagement in local education and STEM activities
- Sustainability and protection of the local environment
- Support for the armed forces community
- Broad Community engagement

How the Company engages:

- Sponsorship and donations
- Working with local SMEs to support local economies
- Colleague volunteering
- University and skills partnerships
- STEM outreach
- Employer of service leavers, veterans and reserves
- Engagement with and support for local community programmes

Strategic report for the year ended 31 March 2025 (continued)

S172(1) statement and stakeholder engagement (continued)

Sustainability and environment

Sustainability is an integral part of our corporate strategy and how we do business, and it underpins our corporate Purpose: to create a safe and secure world, together. Since outlining the Group's ESG strategy in 2020 our ambition has grown, but the level and complexity of requirements placed on the business has also increased. Therefore, Babcock International Group PLC, of which this Company is a subsidiary, has undertaken a full review and refresh of our sustainability strategy, to prepare us for the years ahead, and the Company will focus on the following six strategic priorities:

1. Tackling climate change. We have a responsibility to reduce our emissions but must also have a mature understanding of how we will respond to the impacts of climate change.
2. Managing our resources responsibly. We have a responsibility to work with our suppliers and on our own sites to ensure we use resources effectively and efficiently.
3. Protecting the natural environment. Not only is it important to comply with laws and regulations, but where possible we want to enhance the environments we operate in, providing both ecological and social benefits.
4. Ensuring the health safety and wellbeing of our people. Our first duty as a business is to look after our own people. This is not just in relation to matters of safety, but also their physical and mental health. Doing so not only improves the quality of life of our workforce, but it makes us a more productive and successful business.
5. Building an inclusive, diverse and resilient workforce. Inclusion and diversity not only benefit our communities, but it also enables us to build a stronger, more innovative business. We want to nurture and support talent throughout people's careers, regardless of background.
6. Supporting our communities. We will provide positive benefits to the places in which we operate, not only through employment, but also by working with local suppliers, local community groups and charities, through volunteering and STEM outreach.

Climate action remains a key focus, building on our Group wide climate-related risk management process. In 2021, we launched our decarbonisation strategy, Plan Zero 40, where we committed to delivery of a 2030 Science Based Target in line with a 1.5-degree pathway, delivering Net Zero across our own operations (Scope 1 and 2) by 2040 and delivering total Net Zero (Scope 1, 2 and 3) by 2050.

As part of our new sustainability strategy, we are reaffirming our commitment to our long-term emission reduction targets which are:

- Reduce absolute Scope 1 and 2 greenhouse gas emissions (GHG) 90% by 2040 from a 2021 base year.
- Reduce Net Zero greenhouse gas emissions across the value chain by 2050. We also remain committed to our short-term target.

Further details in relation to these activities, and climate related financial disclosures, form part of the Group-wide ESG Strategy as described on pages 64 to 96 of the annual report for the year ended 31 March 2025 of its ultimate parent, Babcock International Group PLC, which does not form part of this report.

This report was approved by the board on 13th March 2026 and signed on its behalf by:



P Edwards

Director

13th March 2026

Directors' report for the year ended 31 March 2025

The Directors present their report and the audited financial statements of the Company for the year ended 31 March 2025.

Dividends

An interim dividend of £nil (2024: £nil) was declared and paid in the year. No final dividend for the year ended 31 March 2025 is proposed by the Directors (2024: £nil).

Directors and their interests

The Directors who held office during the year and up to the date of signing the annual report were as follows:

T Morton	(appointed 15 th January 2026)
P Edwards	(appointed 11 th June 2025)
M Abbott	(appointed 14 th November 2024)
C H Cole	(appointed 10 th June 2024, resigned 11 th June 2025)
C Barker	(resigned 16 th December 2025)
S Ward	(resigned 7 th June 2024)

The Board is not aware of any contract of significance in relation to the Company in which any Director has, or has had, a material interest.

Future developments

Since the year end, the Company has been awarded the Hampshire and Isle of Wight Air Ambulance contract in July 2025. There are no plans to alter significantly the business of the Company.

Going concern

The Company's business activities, principal risks and financial position are set out within the Strategic Report. In addition, the Directors' Report includes factors likely to affect its future development and details of the financial risks that the Directors have highlighted as significant to the business.

As the Company is part of a larger group it participates in the group's centralised treasury arrangements and so shares banking arrangements with its parents and fellow subsidiaries. The Company is in a net current assets position of £14,283k and once eliminating intercompany balances is in a net current liabilities position of £2,423k but is not expected to settle the intercompany amounts due to parent and group undertakings until the Company has sufficient liquidity to do so and the Company has received confirmation from the respective other group companies agreeing this position. Additionally, the Company is expected to be in a position to obtain finance via intercompany loans to continue to operate for at least twelve months from when the financial statements are authorised for issue and the Company has received a letter of support from Babcock (UK) Holdings Limited confirming this position. In completing this analysis, the Directors have considered the ability of Babcock (UK) Holdings Limited to provide such finance.

Given the above assessment, the Directors have concluded that the Company has adequate resources to continue as a going concern for at least 12 months from the date of signing these financial statements. The Directors have not identified any material uncertainties related to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern. Thus, they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Financial risk management

The applicable financial risk management policies and exposure to financial risks including interest, liquidity, currency and credit risks are discussed in detail on pages 242 to 248 of the annual report of Babcock International Group PLC, which does not form part of this report.

Directors' report for the year ended 31 March 2025 (continued)

Employees

The Company is committed to equal opportunities and will not discriminate on the basis of disability, age, race, colour, ethnic origin, gender, marital status, religious or political beliefs or sexual orientation.

We believe that only by encouraging applicants from the widest pool of talent possible, and then selecting the best candidate based on their ability to do the job, can we ensure we continue to deliver our best for our customers and safeguard the future of Babcock. For more information about our inclusion and diversity policy, please see page 85 of the annual report of Babcock International Group PLC, which does not form part of this report.

Engagement with UK employees has been considered on page 6 of the Strategic Report

Safety policy

The Company recognises the promotion of health and safety at work as an important objective. It is Company policy to take steps to ensure, as far as reasonably practical, the health, safety, and welfare of the employees of the Company.

Engagement with suppliers and customers

Engagement with suppliers and customers has been considered in the Strategic Report on pages 5.

Environment

The Company recognises its responsibility to minimise so far as reasonably possible the potential for adverse impacts from its operations. It aims to achieve the highest standards in environmental management and seek accreditation to appropriate standards where appropriate. The Company has developed and implemented an environmental policy to ensure that the impact of its activities on the environment is limited to the minimum practicable level.

Qualifying third party indemnity provisions

Babcock International Group PLC provides protections for Directors of companies within the Group against personal financial exposure they may incur in their capacity as such. These include qualifying third-party indemnity provisions (as defined by Companies Act 2006) for the benefit of members of Babcock International Group PLC, including, where applicable, in their capacity as a Director of the Company and other companies within the Group. These indemnities came into force in 2012 and remain in force.

Events after the reporting period

The Directors of the Company have considered the events within the Middle East, specifically the military action between the USA, Israel and Iran, and consider that does not give rise to any post balance sheet impact on these accounts. This is an unadjusted post balance sheet event.

Statement of disclosure of information to auditors

Each Director, as at the date of this report, has confirmed that in so far as they are aware there is no relevant audit information of which the Company's auditors are unaware, and they have taken all the steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of this information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Directors' report for the year ended 31 March 2025 (continued)

Appointment of auditors

Following appointment as Independent Auditor of the Company last year, Forvis Mazars LLP is willing to continue in office. A resolution to reappoint Forvis Mazars LLP as Independent Auditor has been proposed and approved by the Audit Committee.

Directors' responsibility statement

The Directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 101 'Reduced Disclosure Framework' (FRS 101). Under company law, the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the Directors are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and accounting estimates that are reasonable and prudent; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Group's website, where specifically regarding the entity of which they are a Director. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

This report was approved by the board on 13th March 2026 and signed on its behalf by:



P Edwards

Director

13th March 2026

Independent auditor's report to the members of Babcock Mission Critical Services Onshore Limited

Opinion

We have audited the financial statements of Babcock Mission Critical Services Onshore Limited (the 'Company') for the year ended 31 March 2025 which comprise the income statement, statement of comprehensive income, statement of financial position and statement of changes in equity and notes to the financial statements, including material accounting policy information.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 101 "Reduced Disclosure Framework" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 March 2025 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent auditors' report to the members of Babcock Mission Critical Services Onshore Limited (*continued*)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Directors

As explained more fully in the Directors' responsibilities statement set out on page 10, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

Independent auditors' report to the members of Babcock Mission Critical Services Onshore Limited (continued)

Auditor's responsibilities for the audit of the financial statements (continued)

Based on our understanding of the company and its industry, we considered that non-compliance with the following laws and regulations might have a material effect on the financial statements: employment (including health and safety), data protection, anti-bribery, anti-fraud, anti-corruption, anti-money laundering, national security, fair trading, environmental, import and export controls and government contracting and procurement regulations and conditions.

To help us identify instances of non-compliance with these laws and regulations, and in identifying and assessing the risks of material misstatement in respect to non-compliance, our procedures included, but were not limited to:

- Inquiring of management and, where appropriate, those charged with governance, as to whether the company is in compliance with laws and regulations, and discussing their policies and procedures regarding compliance with laws and regulations;
- Inspecting correspondence, if any, with relevant licensing or regulatory authorities;
- Communicating identified laws and regulations to the engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the company which were contrary to applicable laws and regulations, including fraud.

We also considered those laws and regulations that have a direct effect on the preparation of the financial statements, such as financial reporting legislation (including related company legislation such as the Companies Act 2006) and taxation legislation.

In addition, we evaluated the Directors' and management's incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of management override of controls, and determined that the principal risks related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, in particular in relation to contract revenue and margin recognition on contracts with indicators of heightened audit risk and the associated accounting for contract assets, contract liabilities, provisions, contingent assets and contingent liabilities, and significant one-off or unusual transactions.

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the Directors and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Independent auditors' report to the members of Babcock Mission Critical Services Onshore Limited *(continued)*

Use of the audit report

This report is made solely to the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work, for this report, or for the opinions we have formed.



[Valerie Levi \(Mar 13, 2026 13:21:28 GMT\)](#)

Valerie Levi (Senior Statutory Auditor)
for and on behalf of Forvis Mazars LLP
Chartered Accountants and Statutory Auditor
One St Peter's Square
Manchester
M2 3DE

13th March 2026

Babcock Mission Critical Services Onshore Limited

Income Statement for the year ended 31 March 2025

	Note	2025 £'000	2024 £'000 *Restated
Revenue	4	28,700	33,347
Cost of revenue		(23,407)	(28,782)
Gross profit		5,293	4,565
Administrative expenses		(4,350)	(2,207)
Operating profit	5	943	2,358
Finance income	6	1,258	352
Finance costs	6	(425)	(479)
Profit before taxation		1,776	2,231
Income tax expense	9	(219)	(75)
Profit for the financial year		1,557	2,156

*In the year ended 31 March 2025, the Company restated the prior year financial information. Details of the restatement are contained in note 21.

The notes on pages 18 to 43 form part of these financial statements.

All of the above results derive from continuing operations.

Statement of Comprehensive Income for the year ended 31 March 2025

	Note	2025 £'000	2024 £'000 *Restated
Profit for the financial year		1,557	2,156
Other comprehensive income:			
<i>Items that may be subsequently reclassified to income statement:</i>			
Fair value adjustment of foreign exchange hedges		(144)	87
Tax impact of movement in derivatives	9	-	(22)
Total other comprehensive income		(144)	65
Total comprehensive income for the year		1,413	2,221

*In the year ended 31 March 2025, the Company restated the prior year financial information. Details of the restatement are contained in note 21.

Babcock Mission Critical Services Onshore Limited

Statement of Financial Position as at 31 March 2025

	Note	2025 £'000	2024 £'000
Non-current assets			
Property, plant and equipment	10	30,823	30,685
Right-of-use assets	11	13,752	9,748
Trade and other receivables	13	-	10,311
		44,575	50,744
Current assets			
Inventories	12	2,702	2,233
Trade and other receivables	13	25,903	10,926
Cash and cash equivalents		-	402
		28,605	13,561
Current liabilities			
Trade and other payables	14	(8,567)	(3,285)
Contract liabilities	14	(2,807)	(3,721)
Lease liabilities	11	(2,510)	(2,321)
Other financial liabilities	15	(91)	(48)
Provisions for liabilities	16	(347)	(602)
		14,283	3,584
Total assets less current liabilities		58,858	54,328
Non-current liabilities			
Deferred tax liabilities	9	(5,209)	(5,256)
Trade and other payables	14	-	(216)
Lease liabilities	11	(11,946)	(8,438)
Provisions for liabilities	16	(1,467)	(1,595)
Net assets		40,236	38,823
Equity			
Called up share capital	17	1,667	1,667
Revaluation reserve		51	51
Hedging reserve		-	144
Retained earnings		38,518	36,961
Total shareholders' funds		40,236	38,823

*In the year ended 31 March 2025, the Company restated the prior year financial information. Details of the restatement are contained in note 21.

The notes on pages 18 to 43 are an integral part of these financial statements.

The financial statements on pages 15 to 43 were approved by the board of Directors on 13th March 2026 and signed on its behalf by:



P Edwards
Director
13th March 2026

Babcock Mission Critical Services Onshore Limited

Statement of Changes in Equity as at 31 March 2025

	Called up share capital £'000	Revaluation reserve £'000	Hedging reserve £'000	Retained earnings £'000	Total shareholders' funds £'000
Balance at 1 April 2023	1,667	51	79	34,805	36,602
Profit for the financial year restated*	-	-	-	2,156	2,156
Other comprehensive income	-	-	65	-	65
Balance at 31 March 2024*	1,667	51	144	36,961	38,823
Profit for the financial year	-	-	-	1,557	1,557
Other comprehensive expense	-	-	(144)	-	(144)
Balance at 31 March 2025	1,667	51	-	38,518	40,236

*In the year ended 31 March 2025, the Company restated the prior year financial information. Details of the restatement are contained in note 21.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements

1 General information

Babcock Mission Critical Services Onshore Limited is a private company limited by shares, which is incorporated and domiciled in England and Wales, UK. The address of the registered Office is 33 Wigmore Street, London W1U 1QX.

Its ultimate controlling party is disclosed in note 25. The principal activity of the Company is set out in the Strategic Report on page 3. These financial statements, which have been prepared in accordance with the Companies Act 2006, are presented in pounds sterling and, unless stated otherwise, rounded to the nearest thousand.

2 Summary of material accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented.

Basis of preparation

The Company meets the definition of a qualifying entity under Financial Reporting Standard 100 (FRS 100) issued by the Financial Reporting Council. Accordingly, these financial statements have been prepared in accordance with Financial Reporting Standard 101 'Reduced Disclosure Framework' (FRS 101). Where relevant, equivalent disclosures have been given in the group accounts of Babcock International Group PLC.

These financial statements are prepared on a going concern basis, under the historical cost convention as modified by the revaluation of relevant financial assets and financial liabilities (including derivative instruments). The financial statements are prepared in sterling which is the functional currency of the Company and rounded to the nearest thousand.

The Company is a wholly owned subsidiary of Babcock Mission Critical Services Design and Completions Limited and is included in the consolidated financial statements of Babcock International Group PLC which are publicly available. Consequently, the Company has taken advantage of the exemption from preparing consolidated financial statements under the terms of section 400 of the Companies Act 2006.

The preparation of financial statements in conformity with FRS 101 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 3.

In preparing these financial statements, the Company applies the recognition and measurement requirements of International Financial Reporting Standards (IFRS) as adopted by the UK, but makes amendments where necessary in order to comply with the Companies Act 2006 and sets out below where advantage of the FRS 101 disclosure exemptions have been taken:

- a) IFRS 7, 'Financial instruments: Disclosures'.
- b) Paragraphs 91 to 99 of IFRS 13 'Fair value measurement' (disclosure of valuation techniques and inputs used for fair value measurement of assets and liabilities).
- c) The requirements of the second sentence of paragraph 110 and paragraphs 113(a), 114, 115, 118, 119(a) to (c), 120 to 127 and 129 of IFRS 15 Revenue from Contracts with Customers.
- d) The requirements of paragraph 52, the second sentence of paragraph 89, and paragraphs 58, 90, 91 and 93 of IFRS 16 Leases.
- e) Paragraph 38 of IAS 1, 'Presentation of financial statements' comparative information in respect of:
 - paragraph 79(a) (iv) of IAS 1 Share capital and reserves;
 - paragraph 73(e) of IAS 16 Property, plant and equipment; and
 - paragraph 118(e) of IAS 38 Intangible assets (reconciliations between the carrying amount at the beginning and end of the period).
- f) Paragraphs 10(d), 10(f), 16, 38A, 38B, 38C, 38D, 40A, 40B, 40C, 40D, 111 and 134 to 136 of IAS 1 Presentation of Financial Statements.
- g) IAS 7, 'Statement of cash flows'.
- h) Paragraph 30 and 31 of IAS 8 'Accounting policies, changes in accounting estimates and errors'.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

2 Summary of material accounting policies (continued)

Basis of preparation (continued)

- i) Paragraph 17 of IAS 24, 'Related party transactions' in respect of key management compensation.
- j) The requirements of IAS 24, 'Related party disclosures' to disclose related party transactions entered into between two or more members of a group.
- k) Paragraphs 130(f)(ii), 130(f)(iii), 134(d) to 134(f) and 135(c) to 135(e) of IAS 36 Impairment of Assets.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

The Company intends to continue to prepare its financial statements in accordance with FRS 101.

Adoption of new and revised standards

The following standards and amendments to IFRSs became effective for the annual reporting period beginning on 1 April 2024 and did not have a material impact on the financial statements:

- *Amendments to IAS 7 and IFRS 7 – Supplier Finance Arrangements:* These amendments add disclosure objectives to IAS 7 about supplier finance arrangements that enable users to assess the effect of such arrangements on the Company's liabilities and cash flows. Additionally, the amendments revise IFRS 7 to add supplier finance arrangements as an example of liquidity risk within financial risk management. The Company does not currently participate in any supplier finance arrangements and therefore these amendments have had no impact on the current or prior period Income Statement or Statement of Financial Position.
- *Amendments to IAS 1 – Classification of Liabilities as Current or Non-current:* These amendments affect only the presentation of liabilities as current or non-current in the Statement of Financial Position.
- *Amendments to IAS 1 – Non-current Liabilities with Covenants:* These amendments specify that only covenants that an entity is required to comply with on or before the end of the reporting period affect the entity's right to defer settlement of a liability for at least twelve months after the reporting date (and therefore must be considered in assessing the classification of the liability as current or non-current).
- *Amendments to IFRS 16 – Lease Liability in a Sale and Leaseback:* These amendments to IFRS 16 add subsequent measurement requirements for sale and leaseback transactions that satisfy the requirements in IFRS 15 Revenue from Contracts with Customers to be accounted for as a sale.

The Company has not early adopted any other amendment, standard or interpretation that has been issued but is not yet effective. It is expected that these standards and amendments will be adopted on the applicable effective date.

Going concern

The Company's business activities, principal risks and financial position are set out within the Strategic Report. In addition, the Directors' Report includes factors likely to affect its future development and details of the financial risks that the Directors have highlighted as significant to the business.

As the Company is part of a larger group it participates in the group's centralised treasury arrangements and so shares banking arrangements with its parents and fellow subsidiaries. The Company is in a net current assets position of £14,283k and once eliminating intercompany balances is in a net current liabilities position of £2,423k but is not expected to settle the intercompany amounts due to parent and group undertakings until the Company has sufficient liquidity to do so, and the Company has received confirmation from the respective other group companies agreeing this position. Additionally, the Company is expected to be in a position to obtain finance via intercompany loans to continue to operate for at least twelve months from when the financial statements are authorised for issue, and the Company has received a letter of support from Babcock (UK) Holdings Limited confirming this position. In completing this analysis, the Directors have considered the ability of Babcock (UK) Holdings Limited to provide such finance.

Given the above assessment, the Directors have concluded that the Company has adequate resources to continue as a going concern for at least 12 months from the date of signing these financial statements. The Directors have not identified any material uncertainties related to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern. Thus, they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

2 Summary of material accounting policies (continued)

Revenue

Revenue recognised represents income derived from contracts with customers for the provision of goods and services in the ordinary course of the Company's activities. The Company recognises revenue in line with IFRS 15, Revenue from Contracts with Customers. IFRS 15 requires the identification of performance obligations in contracts, determination of contract price, allocation of the contract price to the performance obligations and recognition of revenue as performance obligations are satisfied.

(a) Performance obligations

Contracts are assessed to identify each promise to transfer either a distinct good or service or a series of distinct goods or services that are substantially the same and have the same pattern of transfer to the customer. Goods and services are distinct if the customer can benefit from them either on their own or together with other resources readily available to the customer and they are separately identifiable in the contract.

In assessing whether the performance obligations are separately identifiable, the services are reviewed to determine the extent to which the goods or services within a contract are interrelated and whether they modify other goods or services within a contract. The Company also considers whether the goods and/or services are integrated and represent a combined output for which the customer has contracted. The integrated output nature of many of the services provided by the Company results in some contracts only having one performance obligation.

(b) Determination and allocation of contract price to performance obligations

The contract price represents the amount of consideration which the Company expects to be entitled in exchange for delivering the promised goods or services to the customer. Contracts can include both fixed and variable consideration.

Inclusion of variable consideration in the contract price requires the exercise of judgement in relation to the amount to be received through unpriced contract variations and claims (see section (d) below for further details) and variable elements of existing contracts, such as performance-based penalties and incentives, and gain/pain share arrangements where cost under/overspends are shared with the customer. Elements of variable consideration are estimated at contract inception and at the end of each reporting period. Any required adjustment is made against the contract price in the period in which the adjustment occurs.

Variable consideration is estimated using either the expected value or the most likely amount only to the extent that it is highly probable that there will not be a reversal in the amount of cumulative revenue recognised once the underlying uncertainty is resolved. This judgement is made by suitably qualified and experienced personnel based on the contract terms, status of negotiations with customers and historical experience with customers and with similar contracts. As part of this judgement, variable consideration may be constrained until the uncertainty is resolved. In the case of unpriced variations, these will be constrained to the extent that reversal of cumulative revenue including such variable consideration is not considered to be highly probable.

Variable consideration may be included in the total transaction price or, in certain circumstances, may be allocated to a specific time period. Where variable consideration is allocated to a specific time period this will typically be in relation to performance related deductions.

Given the bespoke nature of many of the goods and services the Company provides, standalone selling prices are generally not observable and, in these circumstances, the Company allocates the contract price to performance obligations based on cost plus margin. This amount would be the standalone selling price of each performance obligation if contracted with a customer separately.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

2 Summary of material accounting policies (continued)

Revenue (continued)

(c) Revenue and profit recognition

Performance obligations are satisfied, and revenue recognised, as control of goods and services is transferred to the customer. Control can be transferred at a point in time or over time and the Company determines, for each performance obligation, whether it is satisfied over time or at a point in time.

Revenue recognised over time

Performance obligations are satisfied over time if any of the following criteria are satisfied:

- the customer simultaneously receives and consumes the benefits of the Company's performance as it performs; or
- the Company's performance does not create an asset with an alternative use to the Company and the Company has an enforceable right to payment for work done; or
- the Company's performance creates or enhances an asset controlled by the customer.

Typical performance obligations in the Company's contracts that are recognised over time include the delivery of services (such as maintenance, engineering and training), as the customer simultaneously receives and consumes the benefits of the Company's performance as it performs the services.

Revenue from the design, manufacture and enhancement of bespoke assets is also recognised over time, as the Company's performance does not create an asset with an alternative use to the Company and the Company has an enforceable right to payment for performance completed to date, being recovery of costs incurred in satisfying the performance obligation plus a reasonable profit margin.

Where the Company satisfies performance obligations over time, the Company primarily uses an input method to measure satisfaction of each performance obligation based on costs incurred compared to total estimated contract costs. For the majority of the Company's contracts, this is deemed to be the most appropriate method to measure the Company's effort in satisfying the applicable performance obligations. Costs are included in the measurement of progress towards satisfying the performance obligation to the extent that there is a direct relationship between the input and satisfaction of the performance obligation. For contracts where costs incurred is not deemed to be the most appropriate measure, the Company uses time elapsed to measure satisfaction of the performance obligation.

Under most of the Company's contracts, the customer pays in accordance with a pre-arranged payment schedule or once milestones have been met. If the amount of revenue recognised by the Company (as measured by the methods described above) exceeds the amount of cash received from the customer then the difference will be held on the statement of financial position. This will typically be comprised of a mixture of contract assets and trade receivables. If the amount of cash collected together with amounts due under the contract but uncollected exceeds the amount of revenue recognised then the difference is also held on the statement of financial position as a contract liability. See section (g) for further details on how contract assets and liabilities are recognised.

Revenue recognised at a point in time

If control of the goods or services is not transferred to the customer over time, then revenue is recognised at the point in time that control is transferred to the customer.

Point in time recognition mainly applies to sale of goods. Control typically transfers to the customer when the customer has legal title to the goods and this is usually coincident with delivery of the goods to the customer and right to payment by the Company.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

2 Summary of material accounting policies (continued)

Revenue (continued)

(c) Revenue and profit recognition (continued)

Assessment of contract profitability

Profit is recognised to the extent that the final outcome on contracts can be reliably assessed. Contract outturn assessments are carried out on a contract-by-contract basis, including consideration of technical and other risks, by suitably qualified and experienced personnel and the assessments of all significant contracts are subject to review and challenge.

Estimating contract revenues can involve judgements around whether the Company will meet performance targets and earn incentives, as well as consideration as to whether it is necessary to constrain variable revenues to meet the highly probable not to significantly reverse test set out in paragraph 56 of IFRS 15. When considering variations, claims and contingencies, the Company analyses various factors including the contractual terms, status of negotiations with the customer and historical experience with that customer and with similar contracts. Estimates of costs include assessment of contract contingencies arising out of technical, commercial, operational and other risks. The assessments of all significant contract outturns are subject to review and challenge and estimation uncertainty is resolved on a contract-by-contract basis as contracts near the end of the project lifecycle.

If a contract is deemed to be loss making the present obligation is recognised and measured as provisions.

(d) Contract modifications

Claims and variations

The Company's contracts are often amended for changes in the customers' requirements. Contract modifications can relate to changes in both contract scope and price arising in the ordinary course of delivering contracts, which are referred to as contract variations. Such variations may arise as a result of customer requests or instructions or from requests from the Company in response to matters arising during the delivery of contracts. For example, some contracts include the requirement to conduct surveys and to report on or to recommend additional work as required. Some contracts may require the Company to proceed with variations and to agree pricing subsequently. See further detail on accounting for contract modifications below.

Contract modifications can also refer to changes in price only, with no change in scope, where there is a difference of view or dispute in relation to interpretation of contracts.

These contract claims and variations are modifications as described in paragraph 18 of IFRS 15.

Accounting for contract modifications

The Company accounts for contract modifications in one of three ways, based on the facts and circumstances of the contract modification:

1. Prospectively, as an additional, separate contract;
2. Prospectively, as a termination of the existing contract and creation of a new contract; or
3. As part of the original contract using a cumulative catch-up.

The Company recognises contract variations, which impact both scope and price, when they are approved in accordance with IFRS 15. The Company's preferred approach is to approve contract modifications by formal contract amendment. However, the approval of contract modifications often requires work to be carried out at pace and other mechanisms, informed by established customer relationships and local working arrangements, can be used to achieve approval of contract modifications. In approving contract modifications in these circumstances, the Company considers the scope of the contract modification in the context of the contract scope and contract terms.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

2 Summary of material accounting policies (continued)

Revenue (continued)

(d) Contract modifications (continued)

Accounting for contract modifications (continued)

Contract variations where the formal contract amendment has not been received but which are, in management's judgement, approved are accounted for as a contract modification in accordance with IFRS 15 paragraph 18. Revenue from these contract variations is treated as variable consideration and subject to constraint as outlined in section (b) above, until the pricing is agreed. Contract claims are also considered to be contract modifications in accordance with IFRS 15, and revenue is subject to constraint as outlined in section (b).

Claims and variations which are not deemed to be contract modifications

Claims can also be raised by Babcock against third-party sub-contractors or suppliers to the Company. As these do not relate to contracts with customers, but rather relate to contracts with suppliers, they are not accounted for under IFRS 15. The Company's accounting policy is to account for such claims in accordance with the contingent asset guidance per IAS 37. Income in relation to these claims will only be recognised once it is virtually certain.

(e) Costs of obtaining a contract

Directly attributable costs to obtain a contract with a customer that the Company would not have incurred if the contract had not been won are recognised as an asset and amortised on a straight-line basis. Costs to obtain a contract that would have been incurred regardless of whether the contract was won or lost are recognised as an expense when incurred.

(f) Costs to fulfil a contract

Costs to fulfil a contract which do not fall within the scope of another standard are recognised under IFRS 15 as an asset in capitalised contract costs where they meet all of the following criteria:

- i. the costs relate directly to a contract or to an anticipated contract that can be specifically identified;
- ii. the costs generate or enhance resources of the entity that will be used in satisfying (or in continuing to satisfy) performance obligations in the future; and
- iii. the costs are expected to be recovered.

Costs of recruiting or training staff are expensed as incurred.

(g) Contract assets and liabilities

Contract assets represent amounts for which the Company has a conditional right to consideration in exchange for goods or services that the Company has transferred to the customer. Contract liabilities represent the obligation to transfer goods or services to a customer for which consideration has been received, or consideration is due, from the customer.

Payment terms are set out in the contract and reflect the timing and performance of service delivery. For substantially all contracts the payment terms are broadly in line with satisfaction of performance obligations, and therefore recognition of revenue, such that each contract has either a contract asset or contract liability, however these are not overly material in the context of the contract.

Finance income

Finance income is recognised in the period to which it relates using the effective interest rate method.

Finance costs

Finance costs are recognised as an expense in the period in which they are incurred unless they are attributable to an asset under construction, in which case finance costs are capitalised.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

2 Summary of material accounting policies (continued)

Employee benefits

(a) Pension obligations

The Company participates in a defined contribution scheme. Obligations for contributions to the defined contribution pension plan are recognised as an expense in the income statement.

(b) Holiday pay

Paid holidays are regarded as an employee benefit and as such are charged to the income statement as the benefits are earned.

Taxation

(a) Current income tax

Current tax, including UK corporation tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the reporting date.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the Company and its subsidiaries and associates operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and considers whether it is probable that a taxation authority will accept an uncertain tax treatment. The Company measures its tax balances either based on the most likely amount or the expected value, depending on which method provides a better prediction of the resolution of the uncertainty. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

(b) Deferred income tax

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax basis of assets and liabilities and their carrying amounts in the financial statements. However, if the deferred income tax arises from initial recognition of an asset or liability in a transaction, other than a business combination, that at the time of the transaction affects neither accounting nor taxable profit or loss, it is not accounted for. Deferred income tax is determined using tax rates (and laws) that have been enacted, or substantively enacted, by the reporting date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. Deferred tax assets are recognised where deferred tax liabilities exist and are expected to reverse in the same period as the deferred tax asset or in periods into which a loss arising from a deferred tax asset can be carried forward or back.

In the absence of sufficient deferred tax liabilities, deferred tax assets are recognised where it is probable that there will be future taxable profits from other sources against which a loss arising from the deferred tax asset can be offset. In assessing the availability of future profits, the Company uses profit forecasts consistent with those used for goodwill impairment testing. Profits forecast beyond the Company's five-year budget cycle are risk-weighted to reflect commercial uncertainties.

Deferred tax assets and liabilities are offset where there is a legally enforceable right to offset current tax assets and liabilities and where the deferred tax balances relate to the same taxation authority.

Tax is recognised in the income statement except to the extent that it relates to items recognised directly in either other comprehensive income or in equity.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

2 Summary of material accounting policies (continued)

Impairment of non-current assets

The Company performs impairment testing where indicators of impairment are identified. Impairment testing is performed at the individual asset level. Where an asset does not generate cash flows that are separately identifiable from other assets, the Company estimates the recoverable amount of the CGU (Cash-Generating Unit) to which the asset belongs.

The recoverable amount is the higher of fair value less costs of disposal, and value-in-use. When the recoverable amount is less than the carrying amount, an impairment loss is recognised immediately in the Company income statement.

Where an impairment loss on other non-financial non-current assets subsequently reverses, the carrying amount of the asset is increased to the revised estimate of the recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognised in prior years.

Property, plant, and equipment

Property, plant, and equipment is shown at cost less subsequent depreciation and impairment. Cost includes expenditure that is directly attributable to the acquisition of the items. Depreciation is provided on a straight-line basis to write off the cost of property, plant, and equipment over the estimated useful lives to their estimated residual value (reassessed at each statement of financial position date) at the following annual rates:

Freehold property	2% to 8%
Leasehold property	Lease term
Plant and equipment	3 to 15 years
Aircraft fleet	1% to 10%

Property, plant, and equipment is reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the fixed asset may not be recoverable. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount exceeds the higher of an asset's fair value less cost to sell or value in use.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

2 Summary of material accounting policies (continued)

Leases

(a) The Company as lessee

For all leases in which the Company is a lessee (other than those meeting the criteria detailed below), the Company recognises a right of use asset and corresponding lease liability at commencement of the lease.

The lease liability is the present value of future lease payments discounted at the rate implicit in the lease, if available, or the applicable incremental borrowing rate. The incremental borrowing rate is determined at lease inception based on a number of factors including asset type, lease currency and lease term. Lease payments include fixed payments and variable lease payments dependent on an index or rate, initially measured using the index or rate at the commencement date. The lease term reflects any extension or termination options that the Company is reasonably certain to exercise.

The lease liability is subsequently measured at amortised cost using the effective interest rate method, with interest on the lease liability being recognised as a finance expense in the income statement. The lease liability is remeasured, with a corresponding adjustment to the right of use asset, if there is a change in future lease payments, for example resulting from a rent review, change in a rate/index or change in the Company's assessment of whether it is reasonably certain to exercise an extension, termination or purchase option.

The right of use asset is initially recorded at cost, being equal to the lease liability, adjusted for any initial direct costs, lease payments made prior to commencement date, lease incentives received and any dilapidation costs. Depreciation of right of use assets is recognised as an expense in the income statement on a straight-line basis over the shorter of the asset's useful life or expected term of the lease.

Right of use assets arising from sale and leaseback transactions are measured at the proportion of the previous carrying amount of the asset that relates to the right of use retained by the Company. Gains arising on sale and leaseback transactions are recognised to the extent that they relate to the rights transferred to the buyer-lessee whilst losses arising on sale and leaseback transactions are recognised in full.

Right of use assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable, with the impairment expense being recognised in the income statement. Where a lease is terminated early, any termination fees or gain or loss relating to the release of right of use asset and lease obligation are recognised as a gain or loss through the income statement.

Payments in respect of short-term leases not exceeding 12 months in duration or low-value leases are expensed straight line to the income statement as permitted by IFRS 16, 'Leases'.

The Company as lessor

As a lessor, the Company classifies lessor arrangements as finance or operating leases. Leases are classified as finance leases when the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases. All lessor arrangements in the Company meet the criteria for a finance lease.

Amounts due from lessees under a finance lease are held on the statement of financial position as a financial asset at an amount equal to the Company's net investment in the lease. The finance lease payments received are treated as finance income and a repayment of principal including initial direct costs. Finance income is allocated over the lease term, with the gross receivable being reviewed for impairment on a regular basis.

Inventory

Inventory is valued at the lower of cost and net realisable value, being the estimated selling price of the assets in the ordinary course of business less estimated costs of completion and costs of sale. In the case of finished goods and work in progress, cost comprises direct material and labour and an appropriate proportion of overheads.

There has been a voluntary change in method for estimating the impairment provision for inventories in the current period from a 'first-entry' basis to a 'last-use' basis. This constitutes a change in accounting estimate under IAS 8 and has been applied prospectively. Please see the Inventories note 13 for further details.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

2 Summary of material accounting policies (continued)

Investments

Fixed asset investments are stated at cost less accumulated impairment losses.

Cash and cash equivalents

Company cash and cash equivalents consist of cash at bank and cash in hand, together with short-term deposits with an original maturity of three months or less and money market funds.

Trade and other receivables

Trade and other receivables are stated at their cost less provision for bad debts. A provision for bad debts is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables.

The Company writes off a trade receivable when there is objective evidence that the debtor is in significant financial difficulty and there is no realistic prospect of recovery.

Current intercompany trade receivables are expected to be settled in the Company's usual operating cycle of 12 months or less and relate to balances due in the normal course of business.

Amounts due from group undertakings in relation to intercompany loans are recorded on the statement of financial position in line with settlement terms on underlying loan agreements. Inter-company loans receivable at the statement of financial position date that are settled within twelve months are recorded as current assets.

Trade and other payables

Trade and other payables are stated at actual cost, or estimated cost in respect of accruals.

Current intercompany trade payables are expected to be settled in the Company's usual operating cycle of 12 months or less and relate to balances due in the normal course of business.

Amounts due to group undertakings in relation to intercompany loans are recorded on the statement of financial position in line with settlement terms on underlying loan agreements. Inter-company loans payable at the statement of financial position date that are settled within twelve months are recorded as current liabilities.

Provisions

A provision is recognised in the statement of financial position when the Company has a present legal or constructive obligation as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and the amount can be reliably estimated. If the effect is material, provisions are determined by discounting the expected future cash flows at an appropriate discount rate.

Dilapidation provisions for general wear and tear costs are charged to the income statement on a straight-line basis, over the contracted lease term.

A provision for onerous contracts is recognised when the expected benefits to be derived by the Company from a contract are lower than the unavoidable cost of meeting its obligations under the contract. Onerous contract provisions are recognised after impairment of any assets directly related to the onerous contract. A provision for warranties is recognised on completed contracts and disposals when there is a realistic expectation of the Company incurring further costs.

Provisions for onerous revenue contracts are recorded when it becomes probable that total remaining contract fulfilment costs will exceed total remaining revenue not yet recognised. Provisions for losses on contracts are recognised after impairment of any assets directly related to fulfilling the loss-making contract. Losses are determined based on estimated results on completion of contracts and are updated regularly.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

2 Summary of material accounting policies (continued)

Provisions (continued)

A provision for the contractual maintenance, overhaul and repair requirements of right of use aircraft and specific associated aircraft components arising from return condition obligations in aircraft lease contracts is recognised as the obligation to perform contractual maintenance arises with each hour flown. Where lease contracts contain contractual penalties in the event that the Company returns leased aircraft in a condition that does not meet the contractual return condition obligation, the associated provision is measured at the lower of the restoration cost and the detriment penalty in the lease. When maintenance of a leased aircraft component is performed, if the component's remaining flying hours are greater than the return condition outlined in the lease contract then a leasehold improvement asset is recognised in proportion to the excess flying hours above the contractual return condition. Maintenance provisions are not recognised in respect of aircraft components which are maintained under Power-by-the-hour maintenance arrangements, instead the associated payments to the maintenance provider are expensed as incurred. Any additional payments made to or received from maintenance providers at the conclusion of Power-by-the-hour maintenance arrangements are recognised as an expense or as income at the time at which they are incurred or received.

Contingent liabilities

A contingent liability is a possible obligation arising from past events whose existence will be confirmed only on the occurrence or non-occurrence of uncertain future events outside the Company's control, or a present obligation that is not recognised because it is not probable that an outflow of economic benefits will occur or the value of such outflow cannot be measured reliably. A provision is recognised for any amounts that the Directors consider may become payable. See note 23 for details of contingent liabilities.

Financial instruments

(a) Financial assets and liabilities at amortised cost

Cash and cash equivalents, trade receivables, amounts due from related parties and other receivables are classified as financial assets held at amortised cost as they are held within a business model to collect contractual cash flows and these cash flows consist solely of payments of principal and interest on the principal amount outstanding. Trade receivables, contract assets and lease receivables include a provision for expected credit losses. The Company measures the provision at an amount equal to lifetime expected credit losses, estimated by reference to past experience and relevant forward-looking factors. For all other financial assets carried at amortised cost, including loans to joint ventures and associates and other receivables, the Company measures the provision at an amount equal to 12-month expected credit losses.

Trade and other payables, amounts due to related parties, other payables, accruals and bank loans and overdrafts are classified as financial liabilities held at amortised cost.

(b) Derivative financial instruments

Derivatives are initially recognised at fair value on the date a derivative is entered into and are subsequently remeasured at fair value. The Company designates certain derivative instruments within its portfolio to be hedges of the fair value of recognised assets or liabilities or unrecognised firm commitments.

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the income statement, together with changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.

For derivatives that qualify as cash flow hedges, fair value gains or losses are deferred in equity until the underlying transaction is recognised.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

2 Summary of material accounting policies (continued)

Fair value measurement

The fair value of an asset or liability is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the year-end date. Fair value measurements are used on a recurring basis except where used in the acquisition of assets and liabilities through a business combination.

The fair values of derivative financial instruments are determined by the use of valuation techniques based on assumptions that are supported by observable market prices or rates. The fair values of non-financial assets and liabilities are based on observable market prices or rates. The carrying values of financial assets and liabilities which are not held at fair value in the Company statement of financial position are assumed to approximate to fair value due to their short-term nature, with the exception of fixed rate bonds.

There have been no changes to the valuation techniques used during the year.

Dividends

Dividends are recognised as a liability in the Company's financial statements in the period in which they are approved. Interim dividends are recognised when paid.

Foreign currencies

a) Functional and presentation currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the entity operates (the functional currency). The financial statements are presented in Sterling, which is the Company's functional and presentation currency.

b) Transactions and balances

Foreign currency transactions are translated into the functional currency of the Company using the exchange rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the year-end exchange rates. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at exchange rates ruling at the reporting date of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement.

Identification of prior year restatements

The results of the Company have been restated where practicable by retrospectively restating the Company's prior period results for the affected periods. Any restatements identified relating to reporting periods before 1 April 23 have been corrected by cumulatively restating the impacted statement of financial position line item, including retained earnings, at 1 April 23. The impact of the prior year adjustment is disclosed in note 21.

3 Critical accounting estimates and judgements

In the course of preparation of the financial statements judgements and estimates have been made in applying the Company's accounting policies that have had a material effect on the amounts recognised in the financial statements. The application of the Company's accounting policies requires the use of estimates and the inherent uncertainty in certain forward-looking estimates may result in a material adjustment to the carrying amounts of assets and liabilities in the next financial year. Critical accounting estimates are subject to continuing evaluation and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable in light of known circumstances. Critical accounting estimates and judgements in relation to these financial statements are considered below:

Critical accounting judgements

Critical accounting judgements, apart from those involving estimations, that are applied in the preparation of the financial statements are discussed below. Details of the Company's key judgements involving estimates are included in the key sources of estimation uncertainty section.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

3 Critical accounting estimates and judgements (continued)

Acting as Principal or Agent

A number of the Company's contracts include promises in relation to procurement activity undertaken on behalf of customers at low or nil margin, sub-contractor arrangements, and other pass-through costs. Management is required to exercise judgement on these revenue streams in considering whether the Company is acting as principal or agent. This is based on an assessment as to whether the Company controls the relevant goods or services under the performance obligations prior to transfer to customers. Factors that influence this judgement include the level of responsibility the Company has under the contract for the provision of the goods or services, the extent to which the Company is incentivised to fulfil orders on time and within budget, either through gain share arrangements or KPI deductions in relation to the other performance obligations within the contract, and the extent to which the Company exercises responsibility in determining the selling price of the goods and services. Taking all factors into consideration, the Company then comes to a judgement as to whether it acts as principal or agent on a performance obligation-by-performance obligation basis with both principal and agent conclusions being reached across the Company's portfolio of revenue arrangements. Any changes in this judgement would not have a material impact on profit, although there may be a material impact to revenue and operating costs.

Key sources of estimation uncertainty

The key sources of estimation uncertainty at the reporting period end that may result in significant risk of material adjustment to the carrying amount of assets and liabilities within the next financial year are set out below:

Revenue and profit recognition

The following represent the notable assumptions impacting upon revenue and profit recognition as a result of the Company's contracts with customers:

- *Stage of completion & costs to complete* – The Company's revenue recognition policies require management to make an estimate of the cost to complete for long-term contracts. Management estimates outturn costs on a contract-by-contract basis and estimates are carried out by suitably qualified and experienced personnel. Estimates of cost to complete include assessment of contract contingencies arising out of technical, commercial, operational and other risks. The assessments of all significant contract outturns are subject to review and challenge, and judgements and estimates are reviewed regularly throughout the contract life based on latest available information with adjustments made where necessary. As contracts near completion, often less judgement is required to determine the expected outturn.
- *Variable consideration* – the Company's contracts are often subject to variable consideration including performance-based penalties and incentives, gain/pain share arrangements and other items. Variable consideration is added to the transaction price only to the extent that it is highly probable that there will not be a significant reversal in the amount of cumulative revenue recognised once the underlying uncertainty is resolved.
- *Inflation* – The level to which the Company's revenue and cost for each contract will be impacted by inflation is a key accounting estimate, as this could cause the revenue and cost of contract delivery to be greater than was expected at the time of contracting. The Company's contracts are exposed to inflation due to rising employment costs, as well as increased costs of raw materials. The Company endeavours to include cost recovery mechanisms or index-linked pricing within its contracts with customers in order to mitigate any inflation risk arising from increasing employment and raw material costs.

The above assumptions all impact upon each individual contract to varying extents depending on the risk profile of the contract and the individual contract terms and conditions. As such sensitivities to these assumptions are not provided as to do so is not considered practicable.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

4 Revenue

Revenue is wholly attributable to the principal activities of the Company and arises as follows:

	2025	2024	2025	2024	2025	2024
	£'000	£'000	£'000	£'000	£'000	£'000
By area of activity:	Helicopter Service	Helicopter Service	Training Service	Training Service	Total	Total
Provision of services - transferred over time	27,901	32,833	799	514	28,700	33,347
	27,901	32,833	799	514	28,700	33,347

	2025	2024
	£'000	£'000
By geographical area:		
United Kingdom	28,673	32,615
Europe	27	732
	28,700	33,347

5 Operating profit

Operating profit is stated after charging/(crediting):

	2025	2024
	£'000	£'000
(Profit)/loss on disposal of property, plant & equipment	(431)	196
Loss/(profit) on disposal of right of use assets	78	(164)
Depreciation of property, plant and equipment (Note 10)	990	508
Depreciation of right-of-use assets (Note 11)	2,200	2,315
Inventory recognised as an expense	2,668	1,192
Impairment of inventory	(372)	217
Foreign exchange losses	154	185

Fees paid to the Company's auditors, Forvis Mazars LLP, (2024: Deloitte LLP) and its associates, for services other than statutory audit of the Company, are disclosed on a consolidated basis in the financial statements of the ultimate parent undertaking, Babcock International Group PLC. Auditor fees of £67k (2024: £60k) were borne by a fellow group company.

6 Finance income and costs

	2025	2024
	£'000	£'000
Finance income:		
Fair value movement on derivatives	183	-
Loan interest receivable from group undertakings	1,075	352
	1,258	352
Finance costs:		
Lease interest (Note 11)	(387)	(476)
Loan interest payable to group undertakings	(38)	(3)
	(425)	(479)

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

7 Staff costs

The average monthly number of employees (including Directors) employed by the Company during the year was as follows:

	2025 Number	2024 Number
By activity:		
Operations	126	151
Management and administration	9	10
	135	161

Their aggregate remuneration comprised:

	2025 £'000	2024 £'000
Wages and salaries	9,189	11,492
Social security costs	1,143	1,210
Pension costs – defined contribution plans (Note 20)	1,626	858
	11,958	13,560

During the year, the average number of employees recharged to other Babcock entities was nil (2024: 1). During the year, the average number of employees recharged from other Babcock entities was nil (2024: nil). The total cost recharged included in the above was £nil (2024: £63k).

8 Directors' emoluments

The emoluments of the Directors which was paid by the Company was as follows:

	2025 £'000	2024 £'000
Remuneration (including benefits in-kind)	-	137
Defined contribution pension scheme	-	7
	-	144

Five Directors held office at some point during the year and up to date of signing the annual report. During the year all (2024: All except for one) of the Directors of the Company were remunerated by other Babcock Group companies. It is not possible to make an accurate apportionment of these Directors' emoluments relating to services provided to the Company and as such no disclosure of emoluments received by these Directors has been made in these financial statements.

9 Tax

Income tax (benefit)/expense

Analysis of tax (benefit)/expense in the year	2025 £'000	2024 £'000
Current tax		
• Group relief for consideration	266	-
Deferred tax		
• UK current year expense	-	75
• Origination and reversal of timing differences	210	-
• Adjustments in respect of deferred tax for prior years	(257)	
Total income tax (benefit)/expense	219	75

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

9 Tax (continued)

Income tax (benefit)/expense (continued)

The tax for the year is lower (2024: lower) than the standard rate of corporation tax in the UK. The differences are explained below:

	2025	2024
	£'000	£'000
		*Restated
Profit before tax	1,776	2,231
Profit on ordinary activities multiplied by rate of corporation tax in the UK of 25% (2024: 25%)	443	557
Effects of:		
Group relief claimed for nil consideration	-	(511)
Expenses not deductible for tax purposes	33	29
Adjustment in respect of deferred tax for prior years	(257)	-
Total income tax (benefit)/expense	219	75

In July 2023, the UK enacted legislation to introduce the 'Pillar Two' global minimum tax model rules of the OECD's Inclusive Framework on Base Erosion and Profit Shifting and a UK qualified domestic minimum top-up tax. The legislation applies to the Company with effect from 1 April 2024. Under the Pillar Two rules, a top-up tax liability arises where the effective tax rate of the Company and its fellow subsidiaries in the same jurisdiction is below 15%. The Company has applied the temporary mandatory relief from deferred tax accounting for the impacts of the top-up tax and accounts for it as a current tax when it is incurred.

The Company does not expect to have a Pillar Two tax liability for the period.

Deferred income tax is determined using tax rates (and laws) that have been enacted, or substantively enacted by the statement of financial position date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled. Deferred tax balances have been calculated at 25%.

*In the year ended 31 March 2025, the Company restated the prior year financial information. Details of the restatement are contained in note 21

Deferred tax

Deferred tax assets and deferred tax liabilities have been offset if, and only if, there is a legally enforceable right in that jurisdiction to set off corporation tax assets and corporation tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same Taxation Authorities:

	2025	2024
	£'000	£'000
Deferred tax liability	5,209	5,256

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

9 Tax (continued)

Deferred tax (continued)

The movements in deferred tax assets and liabilities during the year are shown below:

Deferred tax (assets)/liability

	Tangible assets	Derivative financial instruments	Other	Total
	£'000	£'000	£'000	£'000
At 1 April 2024	5,317	49	(110)	5,256
Income statement charge/(credit)	346	(49)	(344)	(47)
At 31 March 2025	5,663	-	(454)	5,209
At 1 April 2023	5,244	27	(112)	5,159
Income statement charge	73	-	2	75
Tax charge to other comprehensive income	-	22	-	22
At 31 March 2024	5,317	49	(110)	5,256

Deferred tax liabilities have been recognised in respect of accelerated capital allowances and other short term timing differences.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

10 Property, plant and equipment

	Assets under construction	Freehold property	Leasehold property	Plant and equipment	Aircraft and components	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Cost						
At 1 April 2024 (published)	1,893	1,939	1,587	3,229	25,195	33,843
Prior year restatement*	-	400	631	2,458	17,195	20,684
At 1 April 2024 (restated)	1,893	2,339	2,218	5,687	42,390	54,527
Additions	648	-	-	71	641	1,360
Transfers	(1,660)	-	109	-	1,551	-
Disposals	(72)	(69)	(78)	(416)	(334)	(969)
At 31 March 2025	809	2,270	2,249	5,342	44,248	54,918
Accumulated depreciation						
At 1 April 2024 (published)	-	(563)	(159)	(2,140)	(296)	(3,158)
Prior year restatement*	-	(400)	(631)	(2,458)	(17,195)	(20,684)
At 1 April 2024 (restated)	-	(963)	(790)	(4,598)	(17,491)	(23,842)
Charge for the year	-	(46)	(59)	(276)	(609)	(990)
Disposals	-	66	58	390	223	737
At 31 March 2025	-	(943)	(791)	(4,484)	(17,877)	(24,095)
Net book value						
At 31 March 2025	809	1,327	1,458	858	26,371	30,823
At 31 March 2024	1,893	1,376	1,428	1,089	24,899	30,685

*In the year ended 31 March 2025, the Company restated the prior year financial information. Details of the restatement are contained in note 21.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

11 Leases

Right-of-use assets

The Company leases vehicles and aircraft under non-cancellable lease arrangements.

	Freehold property £'000	Plant and equipment £'000	Aircraft fleet £'000	Total £'000
Cost				
At 1 April 2024 (published)	1,613	91	9,558	11,262
Prior year restatement*	4	-	9,234	9,238
At 1 April 2024 (restated)	1,617	91	18,792	20,500
Additions	-	25	6,349	6,374
Terminations	(105)	(116)	-	(221)
At 31 March 2025	1,512	-	25,141	26,653
Accumulated depreciation				
At 1 April 2024	(424)	(31)	(1,063)	(1,518)
Prior year restatement*	-	-	(9,234)	(9,234)
At 1 April 2024 (restated)	(424)	(31)	(10,297)	(10,752)
Charge for the year	(104)	(25)	(2,071)	(2,200)
Terminations	(5)	56	-	51
At 31 March 2025	(533)	-	(12,368)	(12,901)
Net book value				
At 31 March 2025	979	-	12,773	13,752
At 31 March 2024 (restated)	1,193	60	8,495	9,748

*In the year ended 31 March 2025, the Company restated the prior year financial information. Details of the restatement are contained in note 21.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

11 Leases (continued)

Lease liabilities

Set out below are the carrying amounts of lease liabilities and the movements during the period:

	2025	2024
	£'000	£'000
At 1 April	10,759	15,793
Additions	6,374	78
Terminations	(92)	(1,305)
Interest charged	387	476
Foreign exchange movement	(39)	(187)
Payments	(2,933)	(4,096)
At 31 March	14,456	10,759

The Company had total cash outflows for leases of £2,933k for the year ended 31 March 2025 (2024: £4,096k).

The entity leases various premises under non-cancellable lease agreements. The leases have various terms, escalation clauses and renewal rights. The entity also leases plant and machinery and aircraft under non-cancellable leases. Discounted future minimum lease payments are as follows:

	2025	2024
	£'000	£'000
Within one year	2,510	2,321
In more than one year, but not more than five years	11,946	8,438
Carrying value of liability	14,456	10,759

The following are the amounts recognised in the income statement:

	2025	2024
	£'000	£'000
Depreciation expense on right to use assets	2,200	2,315
Interest expense on lease liabilities	387	476
	2,587	2,791

12 Inventories

	2025	2024
	£'000	£'000
Aircraft spares	2,681	2,212
Fuel	21	21
	2,702	2,233

During the year ended 31 March 2025, the Company revised its method for estimating the impairment provision for inventories, moving from a 'first-entry' basis to a 'last-use' basis. This represents a change in accounting estimate under IAS 8 and has been applied prospectively. The revised approach provides more reliable and relevant information regarding current inventory costs and cost of sales. Its adoption decreased the impairment charge recognised in cost of sales by £363k and increased inventories at 31 March 2025 by £363k (compared with the previous method).

Inventories are stated after provisions for impairment of £953k (2024: 1,325k).

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

13 Trade and other receivables

	2025	2024
	£'000	£'000
		*Restated
Non-current assets:		
Amounts due from group undertakings	-	10,311
Current assets:		
Trade receivables	839	1,501
Amounts recoverable on contracts	-	-
Amounts due from group undertakings	22,164	7,517
Other receivables	1,363	1,204
Prepayments	1,537	704
	25,903	10,926

Significant changes in contract assets during the year are as follows:

	£'000
At 1 April 2024 restated*	-
Transfers from contract assets recognised at the beginning of the year to trade receivables	-
Increase due to work done not transferred from contract assets	-
At 31 March 2025	-
	£'000
At 1 April 2023	122
Transfers from contract assets recognised at the beginning of the year to trade receivables	(122)
Increase due to work done not transferred from contract assets	-
At 31 March 2024 restated*	-

*In the year ended 31 March 2025, the Company restated the prior year financial information. Details of the restatement are contained in note 21.

The Group recognises that there is an inherent element of estimation uncertainty and judgement involved in assessing contract profitability, as disclosed in note 3. Management have taken a best estimate view of contract outcomes based on the information currently available, after allowing for contingencies, and have applied a constraint to the variable consideration within revenue resulting in a revenue estimate that is suitably cautious under IFRS 15.

Trade receivables are stated after provisions for impairment of £35k (2024: nil).

Amounts due from Group undertakings are all due from fellow subsidiary companies of the ultimate parent, Babcock International Group PLC and comprise the following:

- One loan of £10,311k (2024: £10,311k) is due for repayment in November 2028 or at any time requested by the lender giving no less than five business days prior written notice, the interest rate is LIBOR + 1.5%.
- Debtors totalling £141k (2024: £276k) are unsecured and repayable on demand, with no interest charge.
- Debtors related to the implementation of zero balancing bank accounts £11,712k (2024: £7,241k).

Current intercompany receivables are expected to be settled in the Company's usual operating cycle of 12 months or less and relate to balances due in the normal course of business.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

14 Trade and other payables

	2025 £'000	2024 £'000
Non-current liabilities		*Restated
Other payables	-	216
Current liabilities:		
Trade payables	1,547	876
Amounts due to group undertakings	5,458	1,847
Other taxation and social security	324	239
Other payables	16	22
Contract liabilities	2,807	3,721
Accruals	1,222	301
	11,374	7,006

Significant changes in contract liabilities during the year are as follows:

	£'000
At 1 April 2024 restated*	3,721
Revenue recognised that was included in contract liabilities at the beginning of the year	(2,987)
Increase due to cash advanced, excluding amounts recognised as revenue	2,073
At 31 March 2025	2,807
	£'000
At 1 April 2023	5,030
Revenue recognised that was included in contract liabilities at the beginning of the year	(5,030)
Increase due to cash advanced, excluding amounts recognised as revenue	3,721
At 31 March 2024 restated*	3,721

Amounts due to Group undertakings are unsecured and repayable on demand, with no interest charge.

In the prior year, the Company had access to the Babcock International Group PLC overdraft facility, and along with fellow group undertakings provided cross-guarantees in relation to this facility. These were cancelled in the period to 31 March 2025 (Note 23).

*In the year ended 31 March 2025, the Company restated the prior year financial information. Details of the restatement are contained in note 21.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

15 Other financial assets and liabilities

Included in derivative financial instruments at fair value:

	2025		2024	
	Assets £'000	Liabilities £'000	Assets £'000	Liabilities £'000
Current:				
Forward FX contracts - fair value hedges	-	(91)	-	(48)

The Company has taken advantage of the exemptions within FRS 101 not to disclose all IFRS 7 and IFRS 13 requirements, on the grounds that the Company itself is a wholly owned subsidiary of Babcock International Group PLC, for which the consolidated financial statements are publicly available with compliance to IFRS.

16 Provisions for liabilities

The Company had the following provisions during the year:

	Property dilapidation £'000	Aircraft maintenance £'000	Employee benefit £'000	Total £'000
At 1 April 2024	1,055	707	435	2,197
Charged to the income statement	57	49	224	330
Unused amounts reversed to the income statement	(211)	(250)	(55)	(516)
Utilised in the year	-	-	(197)	(197)
At 31 March 2025	901	506	407	1,814

Provisions have been analysed as current and non-current as follows:

	2025 £'000	2024 £'000 *Restated
Current	347	602
Non-current	1,467	1,595
Total	1,814	2,197

*In the year ended 31 March 2025, the Company restated the prior year financial information. Details of the restatement are contained in note 21.

The property dilapidation provision primarily relates to dilapidation costs excluding any rebuild. The provision is expected to be utilised over the next 22 years until the last lease ends.

The aircraft maintenance relates to aircraft returns provision and the employee benefit provision relates to a long-term staff incentive bonus scheme.

17 Share capital

	2025 £'000	2024 £'000
Allotted, called up and fully paid		
1,666,666 ordinary shares of £1 each (2024: 1,666,666 ordinary shares of £1 each)	1,667	1,667

Ordinary shares carry one vote per share and the right to receive dividends. There are no restrictions on the distribution of dividends or repayment of capital.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

18 Dividends

Dividends declared and paid were £nil (2024: £nil). There are no plans for a final dividend.

19 Related party disclosures

The Company has taken advantage of the exemptions within FRS 101 not to disclose transactions and balances with Babcock International Group PLC and its wholly owned subsidiaries, on the grounds that the Company itself is a wholly owned subsidiary of Babcock International Group PLC, for which the consolidated financial statements are publicly available.

In the prior and current year, the Company entered into transactions in the ordinary course of business with Babcock Mission Critical Services Ireland Limited.

Purchases from related parties (all trading):

	Year ended 31 March 2025 £'000	Balance at 31 March 2025 £'000	Year ended 31 March 2024 £'000	Balance at 31 March 2024 £'000
BMCS Ireland Limited	77	-	147	-

20 Pension commitments

The Company accounts for pension costs in accordance with IAS 19. The Company contributes to a defined contribution scheme (the Babcock International Group Section of the Aon MasterTrust (also known as "The BIG MasterTrust")) in respect of a number of its employees.

The pension charge for the year represents contributions payable by the Company to the scheme.

Pension costs for defined contribution scheme are as follows:

	2025 £'000	2024 £'000
Defined contribution scheme	1,626	858

21 Prior year restatements

In the year ended 31 March 2025, the Company restated the prior year financial information. The restatements are summarised below:

Impact on the income statement for the year ended 31 March 2024 (extract)

	Year ended 31 March 2024 (previously published) £'000	(ii) Adjustment to right-of-use assets £'000	Year ended 31 March 2024 (restated) £'000
Cost of revenue	(28,786)	4	(28,782)
Gross profit*	4,561	4	4,565
Operating profit*	2,354	4	2,358
Profit for the year*	2,152	4	2,156

*The table above includes only those financial statement line items which have been restated. The total gross profit, operating profit and profit for the year do not therefore represent the sum of the line items presented above.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

21 Prior year restatements (continued)

Impact on the statement of comprehensive income for the year ended 31 March 2024

	Year ended 31 March 2024 (previously published) £'000	(ii) Adjustment to right-of-use assets £'000	Year ended 31 March 2024 (restated) £'000
Profit for the financial year	2,152	4	2,156
Other comprehensive income/(expense):			
Fair value adjustment of foreign exchange hedges	87	-	87
Tax impact of movement in derivatives	(22)	-	(22)
Total comprehensive income for the year	<u>2,217</u>	<u>4</u>	<u>2,221</u>

Impact on the statement of financial position for the year ended 31 March 2024 (extract)

	As at 31 March 2024 (previously published) £'000	(i) Adjustment to property, plant and equipment £'000	(ii) Adjustment to right-of- use assets £'000	(iii) Contract assets/ liabilities reclass £'000	(iv) Classification of provisions £'000	As at 31 March 2024 (restated) £'000
Non-current assets						
Right-of-use asset	9,744	-	4	-	-	9,748
Total non-current assets*	<u>50,740</u>	<u>-</u>	<u>4</u>	<u>-</u>	<u>-</u>	<u>50,744</u>
Current assets						
Trade and other receivables	11,175	-	-	(249)	-	10,926
Total current assets*	13,810	-	-	(249)	-	13,561
Current liabilities						
Trade and other payables	(7,255)	-	-	249	-	(7,006)
Provisions for liabilities	(1,335)	-	-	-	733	(602)
Total assets less current liabilities*	53,591	-	4	-	733	54,328
Non-current liabilities						
Provisions for liabilities	(862)	-	-	-	(733)	(1,595)
Net assets*	<u>38,819</u>	<u>-</u>	<u>4</u>	<u>-</u>	<u>-</u>	<u>38,823</u>
Equity						
Retained earnings	2,152	-	4	-	-	2,156
Total shareholders' funds*	<u>38,819</u>	<u>-</u>	<u>4</u>	<u>-</u>	<u>-</u>	<u>38,823</u>

*The table above includes only those financial statement line items which have been restated. The total non-current assets, total current assets, total assets less current liabilities, net assets and total shareholders' funds do not therefore represent the sum of the line items presented above.

Babcock Mission Critical Services Onshore Limited

Notes to the financial statements (continued)

21 Prior year restatements *(continued)*

(i) Adjustment to property, plant and equipment

In the year ended 31 March 2025, it was identified that assets acquired were incorrectly valued at their NBV understating their original cost and accumulated depreciation. This has resulted in an overall prior year adjustment of £20,684k increase to cost and £20,684k increase to accumulated depreciation giving a £nil net book value impact.

(ii) Adjustment to right-of-use assets

In the year ended 31 March 2025, it was identified that several right-of-use assets were accounted for incorrectly understating their cost and accumulated depreciation. This has resulted in a prior year adjustment of £9,238k increase to cost and £9,234k increase to accumulated depreciation creating a £4k increase to net book value.

(iii) Contract assets/ liabilities reclassification

In the year ended 31 March 2025, it was identified that certain contract assets and liabilities had not been netted off correctly. The reclassification results in a £249k decrease to accrued income and a £249k decrease to deferred income to correct the balances. This has been reported as a prior year adjustment to the extent that it relates to balances at 31 March 2024.

(iv) Classification of provisions

In the prior year, the current and non-current split of the provisions was not correctly presented. This has been changed by a £733k reclassification from current to non-current to match the current and non-current split as presented within the provisions note 16 reported at the year ended 31 March 2024.

22 Guarantees and financial commitments

a) Capital Commitments

At 31 March 2025 the Company had £134k of capital commitments (2024: £nil).

b) Lease Commitments

At 31 March 2025 the Company had no lease commitments for leases not yet commenced (2024: £nil).

23 Contingent liabilities

The Company had previously guaranteed or had joint and several liability for bank facilities that are shared across multiple Group companies, these were cancelled in the period to 31 March 2025 (2024: £8.3 million).

24 Events after the reporting period

The Directors of the Company have considered the events within the Middle East, specifically the military action between the USA, Israel and Iran, and consider that does not give rise to any post balance sheet impact on these accounts. This is an unadjusted post balance sheet event.

25 Immediate and ultimate parent undertakings

The Company's immediate parent company is Babcock Mission Critical Services Design and Completions Limited, a company registered in England and Wales. The Company's ultimate parent undertaking and controlling party is Babcock International Group PLC, a company registered in England and Wales. The only Group in which the results of the Company are consolidated is that headed by Babcock International Group PLC.

Copies of Babcock International Group PLC Financial Statements are available from the following address:

The Company Secretary
Babcock International Group PLC
33 Wigmore Street
London
W1U 1QX